



Well into the FUTURE
2011 Annual Report

Who We Are



Cameron Memorial Community Hospital is an independent, not-for-profit, 25-bed community hospital. We offer health and wellness services to residents of northeast Indiana, as well as northwest Ohio and south central Michigan. Founded in 1926, Cameron Hospital has an 85-year tradition of providing high quality, safe, highly personal healthcare services for the patients and families we serve.

Our total care team includes highly-skilled primary care physicians, visiting specialists, surgeons, nurses and other healthcare professionals dedicated to providing the best possible care. Our goal is to be your trusted and lifelong partner for health and wellness services.



Our services

- | | |
|----------------------------------------------------------------------|----------------------------------------------------------------|
| 24-Hour Emergency Department staffed by Emergency trained physicians | Inpatient medical and surgical care with 2 intensive care beds |
| Inpatient and outpatient surgery | Cardiac and Pulmonary Rehabilitation |
| Maternity Care | Cardiopulmonary Services (Respiratory Therapy) |
| Cancer Care | Accredited Sleep Disorder Center |
| Radiology & Nuclear Medicine | Urgent Care Services |
| Laboratory | Home Health Care and Hospice |
| Pharmacy | Adult & Adolescent Treatment for Chemical Dependency |
| Physical, Occupational & Speech Therapies | Cameron Woods Senior Living Community |

Dear friends,

The wide variety of state-of-the-art technology and services available today at Cameron Memorial Community Hospital are dramatically different than could even have been imagined a generation ago. From high-tech imaging services such as CT, large bore MRI and PET CT; to the use of minimally invasive, laparoscopic techniques for the vast majority of surgical procedures; to the local availability of sophisticated cancer care services, including both medical and radiation oncology services, Cameron offers an impressive range of technology and services.

Even with dramatic changes, Cameron today remains like the hospital of generations ago, in that it continues to be an independent, not-for-profit community asset, governed by a 12-member local board of directors. Our founders believed that this was the best way to keep quality high and costs low; a philosophy that continues today as we plan for the future.

Advances at Cameron have continued at a rapid pace in the last year with electronic health record enhancements, new physicians, new clinical services, and planning for the new Cameron Hospital. As we move ahead, Cameron Memorial Community Hospital remains committed to high quality patient care, to excellence in customer service, to increased access to additional specialty physicians, and to keeping our costs among the lowest in the region to promote a healthy and vibrant community...*Well into the FUTURE.*

Regards,

Gregory T. Burns
President & CEO
Cameron Memorial Community Hospital



Gregory T. Burns

Ken Dunlap
Board Chair
Cameron Memorial Community Hospital



Ken Dunlap

Leading the Way

Hospital Board of Directors

Ken Dunlap, Chair
Anchor Realty

Oren Skinner, Vice Chair
Retired CEO Steuben County
Community Foundation

Terry Vanette, Immediate Past Chair
Indiana Farm Bureau

Barbara Short, Treasurer
DAS Services, Inc.

Berry L. Miller, MD, Secretary
Physician

Gregory Burns
President/CEO
Cameron Memorial Community Hospital

David Goodwin
Retired-School Superintendent

Thomas L. Miller, MD
Chief of Staff- Physician

Charles Nedele
Croxtan & Roe Insurance Service, Inc.

Jeff Posendek
Trine University- Athletic Director

William Smith, MD
Angola OB/GYN- Physician

Larry Watkins, MD
Watkins Family Practice- Physician

Foundation Board of Directors

Chris Snyder, Chair
Town of Fremont

Laura Lutterbeck, Executive Director
Cameron Hospital Foundation

Jim Bumgardner, Treasurer
Wells Fargo Bank

Vicki Harris, Secretary
Cameron Hospital Foundation

David Ballinger
Farmers State Bank

Gregory Burns
President/CEO
Cameron Memorial Community Hospital

Ken Dunlap
Anchor Realty

Darryl Faye
CFO, Cameron Hospital

Tony Fifer
Covington Box & Packaging Inc.

Rick Helwig
CPA

Heather Marckel
PayServ

Dolores Tichenor
Trine University

Medical Staff Officers

Thomas L. Miller, MD, Chief of Staff
Larry E. Watkins, MD, Vice Chief of Staff
Jonathan E. Alley, DO, Treasurer
William Smith, MD, Secretary

Auxiliary Officers

Kathy Ankenbruck, President
Ron Smith, Vice President
Cec Shultz, Treasurer
Rose Kalina, Secretary
Jan Swenson, Gift Shop Manager



The Cameron Story



We had been blessed with overall good health for many years. The year 2011 was eventful to say the least with both of us having emergency visits to Cameron Memorial Community Hospital. We have a new appreciation for the quality of care available close to home....from the Emergency Room to Surgery Services to Outpatient Rehab. The well-trained staff members went above and beyond to see that we were treated promptly and with a caring approach.

Joe & Linda Driver

The Cameron Story



Our experience delivering our first child at Cameron was great. The nurses were very attentive and helpful. Even during the weeks following our delivery we were told we were free to stop in and still received excellent care.

Jake & Amber Shipe

Your New CMCH: Helping Area Families Stay *Well* into the FUTURE

In 2011, Cameron Memorial Community Hospital was very pleased to announce the decision to move from *planning* to *building* a new facility. The \$42,000,000 project will create an expanded campus of 13+ acres, and include 110,470 square feet of newly constructed space and 15,930 square feet of renovated space for a total square footage of 126,400. The new space will feature all private patient rooms including: 18 private rooms for medical and surgical patients; 2 private rooms for special care patients; 3 labor, delivery and recovery rooms for childbirth, and 5 private, family-friendly rooms for maternity patients.

All in-patient rooms will feature a "same-handed" design that promotes patient safety and staff efficiency, and means that beds, bathrooms and equipment will be located in the same place in each room. Since bed headwalls in adjoining rooms will not be mounted on a shared wall between rooms, there will be much less noise traveling between rooms to disturb patients. The hospital will also include the following features:

- 3 fully-equipped, large operating rooms
- 2 outpatient procedure rooms
- 12 private ambulatory surgery patient care rooms
- State-of-the-art radiology department, including a dedicated women's center
- Expanded emergency department with separate ambulance and walk-in patient entrances
- Ground floor, convenient access to rehabilitation services
- Non-denominational chapel
- Large, accessible community education facilities

While the groundbreaking for the new hospital is not anticipated until spring 2012, work began in 2011 on the new Cameron Medical Office Building. The new office building is being developed by local businessman Ralph Trine and will be approximately 52,000 square feet. The building will feature four floors (one floor below grade and three floors above grade), with two floors directly connecting with the new hospital. The new Cameron Medical Office Building will be completed in summer of 2012.



Clinical Advancements

Cameron Memorial Community Hospital strives to offer services and advancements that keep us on the cutting edge of technology and enables us to respond to the healthcare needs of our community. In 2011, Cameron was very proud to introduce the following services and initiatives for the betterment of our patients.



The Birthing Center The Cameron Birthing Center nursing staff received their certification in *Intermediate Fetal Monitoring*, providing staff with the education needed for monitoring techniques, interventions and communications to promote the best possible outcomes for babies.

We also introduced the Special Touch Delivery Program developed to help expectant moms navigate every step of the childbirth journey. Families receive three one-on-one visits with the obstetric team to learn in-depth information in a relaxed atmosphere from a knowledgeable staff.

Rehabilitation The Rehab Department added the Interactive Metronome, a movement-training tool to help a range of conditions, including hyperactivity disorders, cerebral palsy and autism.

Imaging Services Three exciting services were added to the Radiology Department:

DEXA Scan Services - While limited DEXA Scan services were previously available through a mobile unit, Cameron is proud to have full-time DEXA Scan capabilities offered Monday through Friday at its Urgent Care location. DEXA is the most accurate and advanced test available for measuring bone mass with excellent resolution and reproducible precision.

CT Coronary Calcium Scoring – A cardiac CT scan for coronary calcium is a non-invasive way of obtaining information about the presence, location and extent of calcified plaque in the coronary arteries. This test, which is done on a self-referral basis is now available Monday through Friday.

Multiple Gated Acquisition (MUGA) Scans – A MUGA Scan is a noninvasive test that is extremely accurate and can often detect small changes in heart function early on, allowing doctors to address them before they become serious problems. This test is also available Monday through Friday, but with a physician's referral.

Anticoagulation Clinic Cameron introduced the Anticoagulation Clinic in 2010. In 2011 the staff began offering the service through the Home Health Care Department for patients who are taking anticoagulants but are homebound.

Emergency Department Cameron participated in the regional STEMI (ST elevation myocardial infarctions) initiative to facilitate rapid diagnosis, triage and timely treatment of STEMI patients in the area. The goal is to have all STEMI patients to the hospital, assessed and transferred within thirty minutes. As part of the initiative, Cameron emergency staff collaborate with Steuben County EMS to facilitate the transmission of 12-lead ECG's to the Emergency Department from the field.

CPSI – Electronic Medical Records

Cameron Memorial Community Hospital has implemented the CPSI Healthcare Information System. The system enables Cameron to integrate data among departments, bringing together patient information resulting in greater efficiencies and a higher level of patient care.

The system offers new features including clinical applications that integrate patient safety features and tie in such areas as radiology and the pharmacy. Advanced wireless capabilities bring the latest available information from the clinical departments to the patient bedside. Patient assessment information and vital signs entered at the bedside by the nursing staff as well as results from the clinical departments are also available immediately to the patient's physician. Capturing this information in electronic format results in a complete electronic medical record (EMR) that can be shared by necessary parties simultaneously throughout the hospital. The new system also includes a portal which will provide physicians with secure access to patient information.

Secure real-time patient care information, available to caregivers regardless of location, reduces the dependence on paper records. A clear on-line electronic medical record allows for quicker, more informed care decisions based upon up to the minute information. The hospital's financial operations are also integrated into the new system, allowing for timely completion of billing and submission of insurance claims.



Physician Recruitment

In 2011, Cameron Memorial Community Hospital was pleased to welcome new physicians to help care for our patients.

Olabode Oladeinde, MD, FACP Dr. Oladeinde (or "Dr. Ola," as he prefers to be called) is a board certified physician, who serves as a hospitalist for Cameron as well as having an independent internal medicine practice in Angola. Dr. Oladeinde is an alumnus of Minsk State Medical Institute in Belarus (formerly the USSR) where he graduated with honors in June 1987. He proceeded to his home country of Nigeria where in the next four years he completed his Internship at the General Hospital, Lagos. From there Dr. Oladeinde reported for a mandatory National service with the 149 Mechanized Infantry Battalion of the Nigerian Army as a Medical Officer.



**Olabode Oladeinde,
MD, FACP**

Dr. Oladeinde came to the U.S. in October 1991 where he completed his post-graduate medical education at Illinois Masonic-Rush University in Chicago, IL. His expertise in Internal Medicine and Clinical Cardiovascular Medicine is called upon by several hospitals and organizations in the United States and Asia.

Joel Cohen, MD Dr. Joel Cohen, MD is a board certified physician who collaborates with the staff of the Regional Cancer Care Center of Angola (RCCC) for the delivery of radiation therapy. Dr. Cohen brings to the RCCC over 25 years of clinical experience helping patients throughout the Midwest. He has a special interest in assisting patients with IMRT Radiation, Proton Therapy, Brachytherapy and palliative care. Dr. Cohen began treating patients at the Regional Cancer Care Center in July of 2011.



Joel Cohen, MD

The Cameron Story



I chose to work at Cameron 22 years ago because I wanted to practice nursing in my own local community. Now, after nearly 40 years of health care experience, I choose to stay at Cameron because I want to continue to be a part of the most caring hospital in the region.

Judy Johnston, RN

Physicians



Jonathan E. Alley, DO
Family Practice /
Anesthesia / OB /
Urgent Care



Kenneth J. Bochenek, MD
Anesthesiology



Todd D. Brandon, MD
General Surgery



Christopher J. Bretz, MD
Family Practice/
Acupuncture



Gregory Chupp, MD
Family Practice /
Urgent Care



Ted J. Crisman, MD
Family Practice



Dean L. Mattox II, MD
Family Practice



Dean L. Mattox Sr., MD
Family Practice /
Anesthesia



Berry L. Miller, MD
Family Practice



Thomas L. Miller, MD
Family Practice /
Hospitalist



Olabode E. Oladeinde, MD
Internal Medicine /
Hospitalist



Terry L. Shipe, MD
Family Practice /
Anesthesia /
Addiction Medicine



Teresa L. Smith, MD
Family Practice



William A. Smith, MD
OB / GYN



David P. Watkins, MD
Family Practice /
Anesthesia / Hospitalist



Larry E. Watkins, MD
Family Practice /
Anesthesia



R. Wyatt Weaver Jr., MD
Family Practice



Sung O. Whang, MD
General Surgery

The Cameron Story



My wife, Stacy, and I are very proud to be annual contributors to the Cameron Hospital Foundation. It benefits so many county residents in so many ways. A gift to the Foundation is truly a gift to our community, our friends and our neighbors.

**George W. Gilbert, President/CEO,
First Federal Savings Bank of Angola**

Hospital Financial Performance

In order to succeed in delivering safe, high quality, cost effective health and wellness services, Cameron Memorial Community Hospital must also be financially strong. Prudent financial management, selective growth, and employee satisfaction are crucial. As the county's second largest employer, Cameron Memorial Community Hospital significantly impacts the stability and growth of the region and is a vital contributor to the economic health and success of the tri-state region.

Operating Revenue 2011

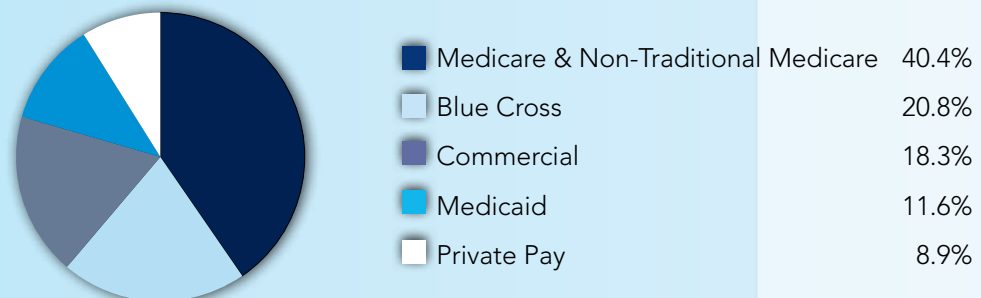
Net Patient Revenue	\$36,302,296.00
Other Income	<u>2,433,390.00</u>
Total Revenue	<u>\$38,735,686.00</u>

Operating Expenses 2011

Salaries & Benefits	\$19,585,453.00
Purchased Services/Professional Fees	8,643,941.00
Depreciation	2,287,106.00
Interest	456,421.00
Other Expenses	<u>7,457,615.00</u>
Total Operating Expenses	<u>\$38,430,536.00</u>

Net Operating Income	<u>\$305,150.00</u>
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Cameron Memorial Community Hospital – Payer Mix FY 2011



Foundation Financial Performance

Assets 2011

Checking & Savings	\$17,601.47
Designated Contributions	\$66,244.05
Capital Campaign	\$98,816.41
Pledged Receivables	\$260,893.52
Investments	<u>\$1,988,144.29</u>

Total Assets:	<u>\$2,431,699.74</u>
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Operating Revenue 2011

Annual Contributions	\$35,264.72
Capital Campaign	\$323,643.43
Events	<u>\$106,509.00</u>

Total Operating Revenue	<u>\$465,417.15</u>
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Operating Expenses 2011

Salaries & Benefits	\$63,860.76
Purchased Services/Professional fees	\$84,730.27
Grants/Scholarships	\$95,006.39
Other Expenses	<u>\$29,437.65</u>

Total Operating Expenses	<u>\$273,035.07</u>
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www.CameronMCH.com



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